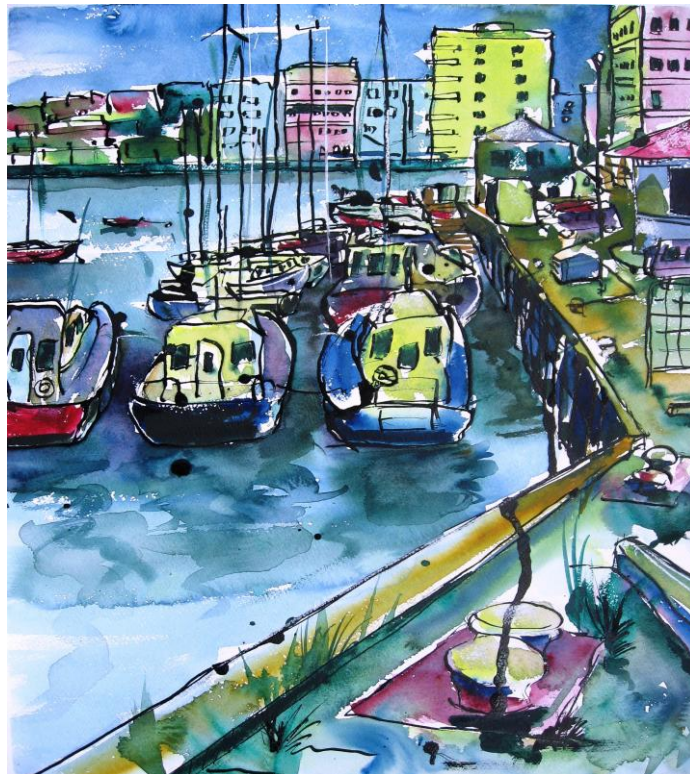


CBS Network ANNUAL REPORT

2010 - 2011



CBS Network
The Melting Pot
Thorn House
5 Rose Street
Edinburgh EH2 2PR
United Kingdom

Company registered in Scotland No.106472
Charity Number SC 000159
Tel: +44 (0)131 243 2639
e-mail: info@cbs-network.org.uk
Website: www.cbs-network.org.uk
Website: www.justthebusiness.org.uk

About us...

CBS Network's Mission

CBS Network promotes and encourages all forms of community-owned and controlled enterprise such that local communities will become more self-reliant, sustainable and enhance their quality of life through economic and social activities.

CBS Network's Values

- To be accessible, approachable and helpful
- To be equitable, fair and democratic
- To work in partnership with other similar organisations with a similar mission

CBS Network's Objectives

- To promote and help establish social enterprise in Scotland and overseas
- To undertake research into the nature of social enterprise and the wider social economy
- To develop methods of evaluating the impact of social enterprise
- To provide information and advice about social enterprise and community development to members, to other organisations and to individuals
- To link and network with organisations and individuals
- To ensure the sustainability of CBS Network

CBS Network's Board

During 2010 - 2011 the members of the CBS Network Board were: John Pearce; Alan Tuffs; Mark Saddington; Patrick Boase; Carl Ditchburn; Alan Kay

CBS Network's Office Bearers.

Convenor: Currently a "rotating" chair
Honorary Treasurer and Company Secretary: Alan Tuffs

CBS Network's Staff

Finance and Administration Officer: Jennifer Richmond

CBS Network's Associated Companies

JUST the Business (previously CBS Network Services Limited): This company is a wholly owned trading subsidiary of CBS Network Limited. Its Directors are Alan Kay, John Pearce, Patrick Boase and Jackie Scutt. In 2010 CBS Network Services rebranded itself as **JUST the Business** and took on Associates who are Lesley Greenaway, Frances Simpson and Jennifer Richmond.

CBS Network's Legal Advisers, Accountants and Banking

Solicitors: Burness Solicitors
Accountants: Brian Maloney & Co., Certified Accountants
Banks: Co-operative Bank, Unity Trust Bank

Message from the Board

CBS Network continues to act as a forum for debate in community and social enterprise development in the UK and abroad. We continue to channel some of our energies into CBSN International and a few years ago amalgamated COMMACT UK with CBSN International. Our consultancy services (CBS Network Services) has now been rebranded as JUST the Business and continues to carry out consultancy work.

Our membership level has fallen slightly since our withdrawal from frontline support to community and social enterprises, and consists of people and organisations who are committed to the growth of the social economy in Scotland, throughout the UK and internationally.

We would encourage you to contact us if you would like to know more about our activities.

Finally, we would like to thank Jeni Richmond for all her hard work and our fellow directors for their continued support.

*The Board
CBS Network
July 2011*

CBS Network

During the past year CBSN has had a small membership and over 150 individual organisations on our contact database. Over half of our members are based in Scotland while the remainder come from other parts of the UK with a small number of international members.

During 2010-11 we continued to send out a quarterly news bulletin. We continued to field and deal with calls about social accounting and audit as CBS Network continues to act as the Social Audit Network in Scotland (SANiS) and about the other organisations we represent in Scotland - Commonwealth Association for Local Action and Economic Development (COMMACT) and the European Network for Economic Self-help and Local Development (Euronetz).

CBS Network maintains international links and is willing to host visits from international colleagues. We believe that international exchange is important as people and social enterprises can gain greatly from swapping ideas, sharing knowledge and making friends.

CBS Network has continued to be a member of the Network of International Development Organisations of Scotland (NIDOS) and of the Scottish Social Enterprise Coalition.

Our website - www.cbs-network.org.uk has been recently revamped.

CBS Network's Projects and Programmes in Scotland and throughout the UK

CBS Network and the Social Audit Network (SAN)

During 2010 - 2011 CBS Network continued its work with social accounting and audit as the Scottish "arm" of the Social Audit Network (SAN). SAN has recently published and launched Prove, Improve and Account: New Guide to Social Accounting and Audit as well as updates to the Social Auditors Manual which in Scotland is sold through CBS Network.

CBS Network played a lead role in the development of the Social Audit Network (SAN) - the UK-wide organisation for practitioners of social accounting and audit in the social, community and co-operative enterprise field. Further information about SAN can be found on its web-site - www.socialauditnetwork.org.uk.

CBS Network and the Social Enterprise Academy

CBS Network continues to work closely with the Social Enterprise Academy in the delivery of the ILM Endorsed Award in Social Accounting and Audit. This award consists of two modules the first being a two day learning class called *Prove, Improve and Account!*

In addition, CBS Network is working with the Social Enterprise Academy on the delivery of the PG Certificate in Social Enterprise and is working to develop the subsequent Diploma and MSc. All three courses are delivered under the auspices of Glasgow Caledonian University. The Diploma has now been written and is based on the Learning Package to emerge from the EU funded CEST Transfer Project. For further information contact Alan Kay – alan.kay20@gmail.com.

CBS Network and more particularly JUST the Business has an agreement to act as the “think tank” to the Academy.

CBS Network's European links

CBS Network and the European Network for Economic Self-help and Local Development

CBS Network continued to provide the Scotland office for the European Network. In 2008 CBS Network became a partner in the CEST Transfer Project (Sustainable Further Training and Competence Strategies for the Social Economy) whose lead partner was the Technological University of Berlin. The CEST Transfer Project produced a learning package for social enterprise practitioners. For further information contact Alan Kay – alan.kay20@gmail.com

CBS Network's International Links

CBS Network and COMMACT

COMMACT has been an international network of community development practitioners across the world. CBS Network has been the UK office for COMMACT and has serviced the membership of COMMACT UK. COMMACT UK has now been amalgamated with the CBS Network membership as both organisations are committed to strengthening links with community enterprise practitioners and organisations around the world. For further information contact Carl Ditchburn - carl@cc87.co.uk

CBS Network and our general links with India

Since 1996 CBS Network has supported a partner organisation in Kerala, the HiLDA Trust, to develop a community enterprise and micro-credit programme for disadvantaged groups, especially tribal women, in the Wayanad District of the South Indian state. We also supported the READ Community Business Development Initiative (CBDI) in Bangalore which developed sustainable community businesses run by disadvantaged people in four remote rural areas of Tamil Nadu and Karnataka, South India. CBS Network personnel were engaged in training and support work for the field workers on both projects. CBS Network has continued to work with HiLDA and READ raising funds and supporting their ongoing work. For further details contact info@cbs-network.org.uk.

CBS Network and Community Business Ventures (CBV)

CBV is a practical exchange programme between the UK and India. The first phase aimed to provide on the ground experience and practical help with construction projects for young people from disadvantaged communities in the UK in the context of other cultures.

During 2007 – 2008 the project focused on creating an opportunity for young people with construction experience in the UK to travel to India to help build a “project”. In particular it brought together people from Community Campus 87 in Middlesbrough – a local organisation providing self build accommodation, training and support for homeless young people - and the Renton group of community companies in West Dunbartonshire with the HiLDA Trust in

Kerala, South India and Sam Chelladurai from the READ Centre in Bangalore. The project involved the construction of a classroom block in the compound of a primary school in a slum area on the edge of Bangalore.

The next phase took place in April 2010 and involved building a community building for disadvantaged villagers in northern Karnataka. This project has developed into an on-going partnership between Community Campus 87 and READ. For information about the CBV project contact Carl Ditchburn - carl@cc87.co.uk.

CBS Network and Rajasthan

CBS Network obtained support for an innovative proposal developed by Jagran Jan Vikas Samiti, an NGO working with tribal and dispossessed communities in the Udaipur District of Rajasthan. The original project was funded by Lloyds TSB and built the capacity of rural communities to engage with the political and bureaucratic structures and processes such that they work to their advantage rather than against them. This work was then extended with further funding from the Network for Social Change and there are plans to obtain further funding to help villagers with environmental issues. For further information contact Patrick Boase - patrick.boase@mac.com.

CBS Network and the Social Audit Network India and Nepal

CBS Network obtained funding from the Lloyds TSB Foundation for Scotland for a collaborative project between CBSN and the Centre for Social Initiative and Management (CSIM), Hyderabad to run a social accounting and audit programme. This programme has enabled our colleagues in India to start to set up a Social Audit Network in India. For further information contact Patrick Boase - patrick.boase@mac.com.

There are plans to carry out a social auditing and accounting programme with colleagues in Nepal and SAN member Lisa McMullen visited Nepal in early 2011 and worked with Nepalese colleagues to deliver training in social accounting and audit methodology. For further information contact Patrick Boase - patrick.boase@mac.com.

CBS Network and Japan

Over the past 10 years CBS Network has had links with Kobe University of Commerce which has now joined with the University of Hyogo. We continue to host groups of visitors from Japan and one of our Directors, Alan Kay, occasionally visits Japan at the invitation of our Japanese colleagues. For information contact Alan Kay – alan.kay20@gmail.com

JUST the Business

In November 2010 CBS Network Services rebranded itself as JUST the Business (www.justthebusiness.org) and held a launch of the re-invigorated company at the Melting Pot. As part of the launch JtB has held consultative mentoring sessions with growing social enterprises at a significantly reduced rate; and attended S2S social enterprise trade fair.

JtB has undertaken a range of consultancies on behalf of a variety of clients. JtB is a wholly owned trading subsidiary of CBS Network and all contracts now go through this company which pays a management fee and makes donations to the charitable parent company.

The JtB consultancy service is undertaken by a small core of consultants: Alan Kay, Patrick Boase, Jackie Scutt, Lesley Greenaway, Frances Simpson and Jennifer Richmond.

Full details of past clients and work may be obtained from the CBSN office - info@cbs-network.org.uk or alan.kay20@gmail.com

CBS Network's Finances

CBS Network Core Budget

The organisation receives no core grant and supports itself through membership subscriptions, administration fees from projects run by the team of Directors, from donations from the subsidiary company and by JUST the Business consultants paying a management fee to the parent organisation.

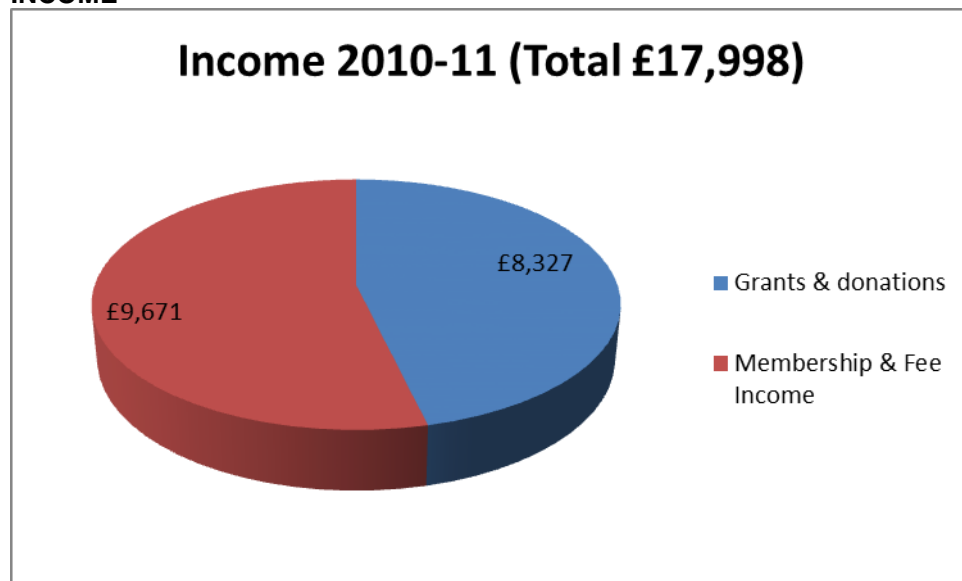
Without considerable voluntary input by directors, the organisation would be unable to sustain its level of involvement with local, national and international projects and the development of the social enterprise movement as a whole.

CBS Network's Finances

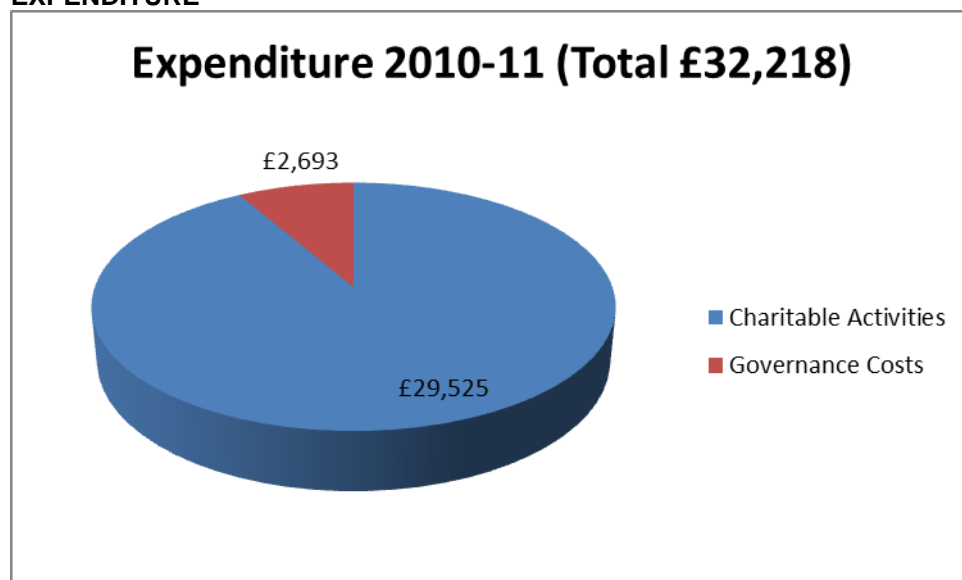
Full accounts are available on application to the CBS Network office – info@cbs-network.org.uk.

Summary Income and Expenditure Year ended 31 March 2011

INCOME



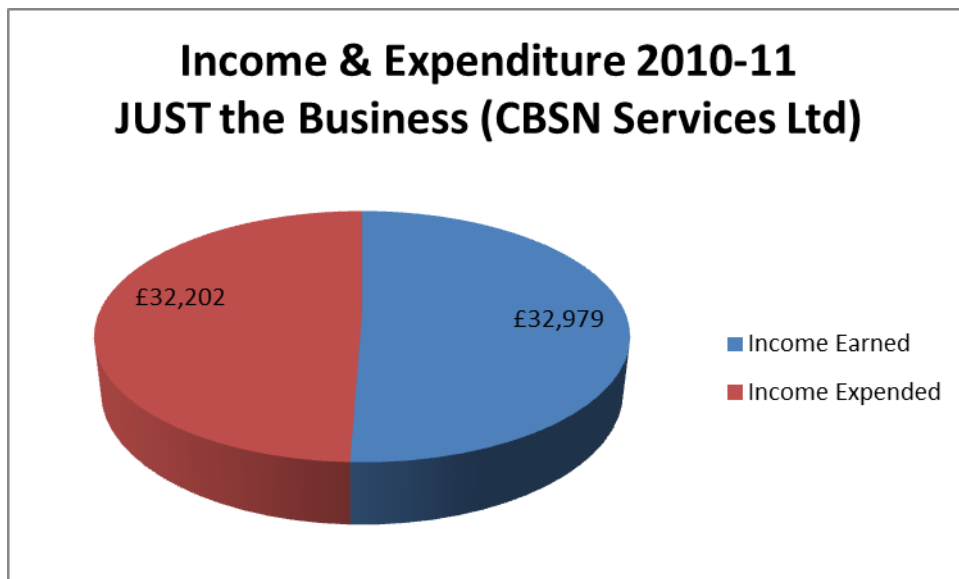
EXPENDITURE



JUST the Business Finances

Full accounts are available on application to the JtB office – admin@justthebusiness.org

**Summary Income and Expenditure
Year ended 31 March 2011**



Our Conclusion

The idea of social enterprise and the social economy has attracted considerable attention over the last two decades and this appears to be increasing. CBS Network wants to continue to press for growth in the social economy as an alternative, economic mode of production. We wish to encourage people to believe they can run successful organisations which have social objectives at their core and to give them the tools to turn vision and aspirations into sustainable realities.

We look forward to 2012!

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